



**Health Services**  
LOS ANGELES COUNTY

Los Angeles County  
Board of Supervisors

Gloria Molina  
First District

Yvonne B. Burke  
Second District

Zev Yaroslavsky  
Third District

Don Knabe  
Fourth District

Michael D. Antonovich  
Fifth District

John F. Schunhoff, Ph.D.  
Interim Director

Robert G. Splawn, M.D.  
Interim Chief Medical Officer

313 N. Figueroa Street, Suite 912  
Los Angeles, CA 90012

Tel: (213) 240-8101  
Fax: (213) 481-0503

[www.dhs.lacounty.gov](http://www.dhs.lacounty.gov)


*To improve health  
through leadership,  
service and education.*



[www.dhs.lacounty.gov](http://www.dhs.lacounty.gov)

September 18, 2008

TO: Each Supervisor

FROM: John F. Schunhoff, Ph.D.   
Interim Director

SUBJECT: **AVERAGE DAILY CENSUS, HOSPITAL-BASED  
OUTPATIENT VISITS (EMERGENCY DEPARTMENT),  
AND HOSPITAL-BASED OUTPATIENT VISITS  
(AMBULATORY CARE) MONTHLY REPORT –  
JUNE 2008**

As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Hospital-Based Outpatient Emergency Room (ER) visits, and Hospital-Based Outpatient Ambulatory Care (Amb Care) visits for the month ending June 30, 2008.

Each detailed report for ADC, ER, and Amb Care is provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: (a) a 12-month history, by hospital, for last fiscal year, (b) an actual/estimate table for the current fiscal year, by hospital, and (c) a graph that provides a quick snapshot view of our overall trends.

The June MTD actual census of 1,294 is 176 less than the June 2008 census budget of 1,470, and 51 less than the actual ADC for June 2007 of 1,345. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

If you have questions or need additional information, please let me know.

JFS:cp  
503:072

M:\W\kld\07-08\Monthly\12-June08\Memo-Jun08.doc

Attachments

c: Chief Executive Officer  
County Counsel  
Executive Officer, Board of Supervisors

**AVERAGE DAILY CENSUS**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**MONTHLY OCCUPANCY REPORT**  
**FOR THE MONTH ENDING JUNE 30, 2008**

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JUN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	671	671	671	584	606	628
H/UCLA MEDICAL CENTER	373	373	373	355	353	354
MLK <sup>(7)</sup>	6 <sup>(8)</sup>	6	0	0	5 <sup>(8)</sup>	103
RLA NATIONAL REHAB. CENTER	219	219	219	154	156	136
OV/UCLA MEDICAL CENTER	198	198	207	201	197	194
<b>TOTAL</b>	<b>1,467</b>	<b>1,467</b>	<b>1,470</b>	<b>1,294</b>	<b>1,317</b>	<b>1,415</b>

**NOTES:**

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the census level necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 15, 2007.
- (8) FY 2007-08 annual amounts reflect inpatient services for the period 7/1/07 through 8/15/07 only.

ATTACHMENT I-A

# HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING JUNE 30, 2008

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JUN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	136,838	136,838	11,316	10,580	125,259	136,838
H/UCLA MEDICAL CENTER	59,005	59,005	4,729	6,108	63,271	59,005
MLK <sup>(7)(8)</sup>	3,318 <sup>(9)</sup>	3,318 <sup>(9)</sup>	0	0	3,587 <sup>(9)(10)</sup>	35,025
RLA NATIONAL REHAB. CENTER	← NA →					
OV/UCLA MEDICAL CENTER	38,578	38,578	2,850	3,497	40,623	38,578
<b>TOTAL</b>	<b>237,739</b>	<b>237,739</b>	<b>18,895</b>	<b>20,185</b>	<b>232,740</b>	<b>269,446</b>

### NOTES:

- (1) Per the Final budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 15, 2007.
- (8) Previous ADC reports for FY 2006-07 data included 13,608 urgent care visits and FY 2007-08 urgent care visits were included with ambulatory care visits. Going forward, the 13,614 urgent care visits in FY 2006-07 will be separated and reported in the total ambulatory care visits in order to reflect the current monthly workload status submitted by MLK. The FY 2007-08 data will remain unchanged and consistent with previous reported footnotes.
- (9) FY 2007-08 annual amounts reflect the closure of emergency department on 8/10/2007.
- (10) Reflects actual visits for the the period 7/1/07 through 8/10/07.

ATTACHMENT I-B

# HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING JUNE 30, 2008

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JUN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	580,501	580,501	46,507	47,468	569,134	580,501
H/UCLA MEDICAL CENTER	289,441	289,441	24,003	24,002	295,517	289,441
MLK <sup>(7)(8)</sup>	185,167	185,167	13,631	11,929	126,510	151,818
RLA NATIONAL REHAB. CENTER	58,960	58,960	4,912	5,841	65,203	58,960
OV/UCLA MEDICAL CENTER	200,721	200,721	18,125	16,969	203,580	200,721
<b>TOTAL</b>	<b>1,314,790</b>	<b>1,314,790</b>	<b>107,178</b>	<b>106,209</b>	<b>1,259,944</b>	<b>1,281,441</b>

### NOTES:

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC).
- (8) Previous ADC reports for FY 2006-07 data included 13,608 urgent care visits and FY 2007-08 urgent care visits were included with ambulatory care visits. Going forward, the 13,614 urgent care visits in FY 2006-07 will be separated and reported in the total ambulatory care visits in order to reflect the current monthly workload status submitted by MLK. The FY 2007-08 data will remain unchanged and consistent with previous reported footnotes.

ATTACHMENT I-C

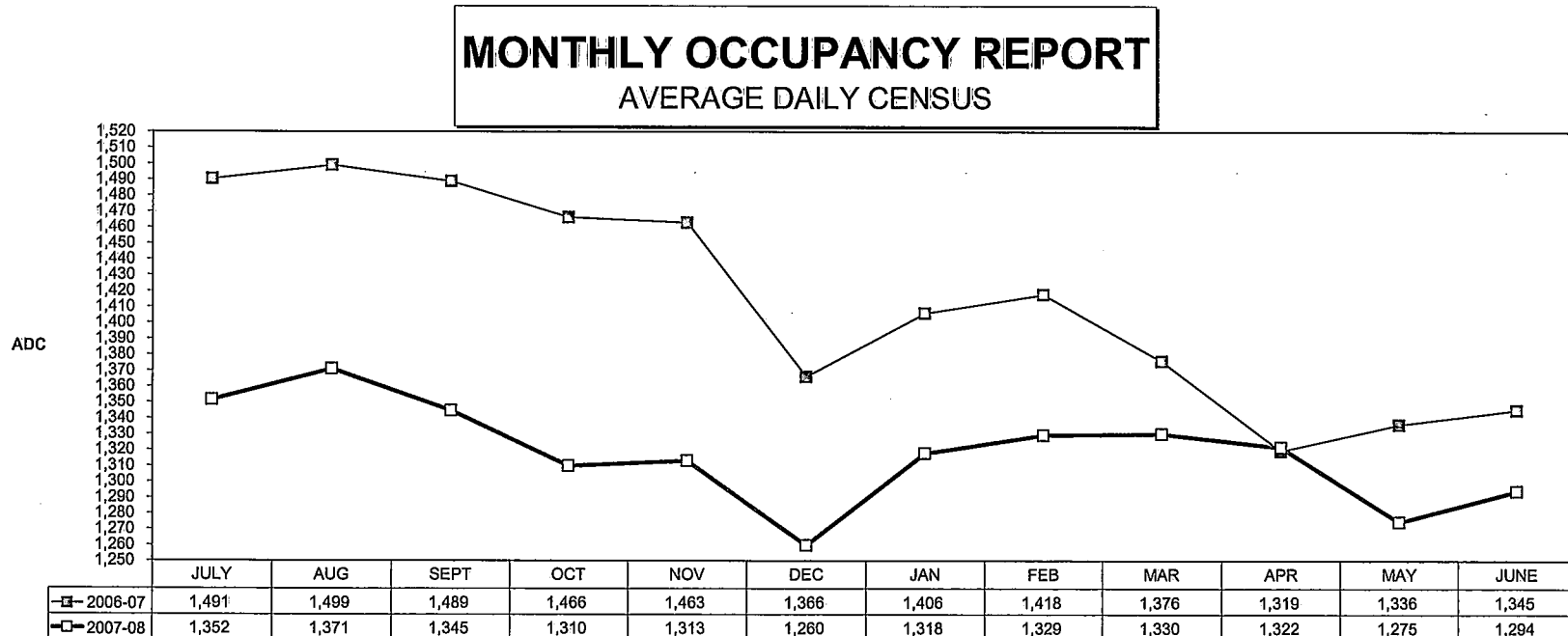
**AVERAGE DAILY CENSUS**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**MONTHLY OCCUPANCY REPORT**  
**FISCAL YEARS 2006-07 AND 2007-08**

	ACTUAL												YTD Actual Average
<u>FISCAL YEAR 2006-07</u> <sup>(1)</sup>	<u>JULY</u>	<u>AUG.</u>	<u>SEPT.</u>	<u>OCT.</u>	<u>NOV.</u>	<u>DEC.</u>	<u>JAN.</u>	<u>FEB.</u>	<u>MAR.</u>	<u>APR.</u>	<u>MAY</u>	<u>JUNE</u>	
LAC+USC Medical Center	638	639	651	637	639	599	623	642	613	605	622	625	628
H/UCLA Medical Center	352	356	345	355	349	346	369	363	366	328	349	359	354
MLK	181	177	172	160	146	88	71	59	45	44	43	43	103
RLA National Rehabilitation Center	131	135	138	127	137	145	147	152	152	135	125	120	136
OV/UCLA Medical Center	189	192	183	187	192	188	196	202	200	207	197	198	194
<b>TOTAL</b>	<b>1,491</b>	<b>1,499</b>	<b>1,489</b>	<b>1,466</b>	<b>1,463</b>	<b>1,366</b>	<b>1,406</b>	<b>1,418</b>	<b>1,376</b>	<b>1,319</b>	<b>1,336</b>	<b>1,345</b>	<b>1,415</b>

(1) Per facility's verified workload report.

	ACTUAL												YTD Actual Average
<u>FISCAL YEAR 2007-08</u>	<u>JULY</u>	<u>AUG.</u>	<u>SEPT.</u>	<u>OCT.</u>	<u>NOV.</u>	<u>DEC.</u>	<u>JAN.</u>	<u>FEB.</u>	<u>MAR.</u>	<u>APR.</u>	<u>MAY</u>	<u>JUNE</u>	
LAC+USC Medical Center	620	635	623	608	599	590	612	597	609	606	590	584	606
H/UCLA Medical Center	365	358	374	350	352	335	346	353	356	351	339	355	353
MLK <sup>(2)</sup>	43	22	0	0	0	0	0	0	0	0	0	0	5
RLA National Rehabilitation Center	128	150	152	157	161	158	167	173	169	164	149	154	156
OV/UCLA Medical Center	196	206	196	195	201	177	193	206	196	201	197	201	197
<b>TOTAL</b>	<b>1,352</b>	<b>1,371</b>	<b>1,345</b>	<b>1,310</b>	<b>1,313</b>	<b>1,260</b>	<b>1,318</b>	<b>1,329</b>	<b>1,330</b>	<b>1,322</b>	<b>1,275</b>	<b>1,294</b>	<b>1,317</b>

(2) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC). FY 2007-08 amounts reflect Inpatient services for the period 7/1/07 through 8/15/07.



ATTACHMENT II-A

# HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2006-07 AND 2007-08

### FISCAL YEAR 2006-07 <sup>(1)</sup>

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK <sup>(2)</sup>  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												YTD
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	Actual
12,616	12,219	11,614	11,679	10,579	10,143	12,073	11,288	11,664	11,023	10,624	11,316	136,838
4,570	4,773	4,731	4,798	4,688	4,919	5,280	4,838	5,295	5,152	5,232	4,729	59,005
4,603	4,576	4,412	4,285	3,965	3,823	4,127	3,699	3,707	3,728	3,948	3,766	48,639
NA												7
2,769	3,313	3,407	3,137	2,168	3,418	3,874	3,114	3,618	3,270	3,640	2,850	38,578
24,558	24,881	24,164	23,899	21,400	22,303	25,354	22,939	24,284	23,173	23,444	22,661	283,060

(1) Per facility's verified workload report.

### FISCAL YEAR 2007-08

LAC+USC Medical Center  
H/UCLA Medical Center <sup>(2)</sup>  
MLK <sup>(3)(4)</sup>  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

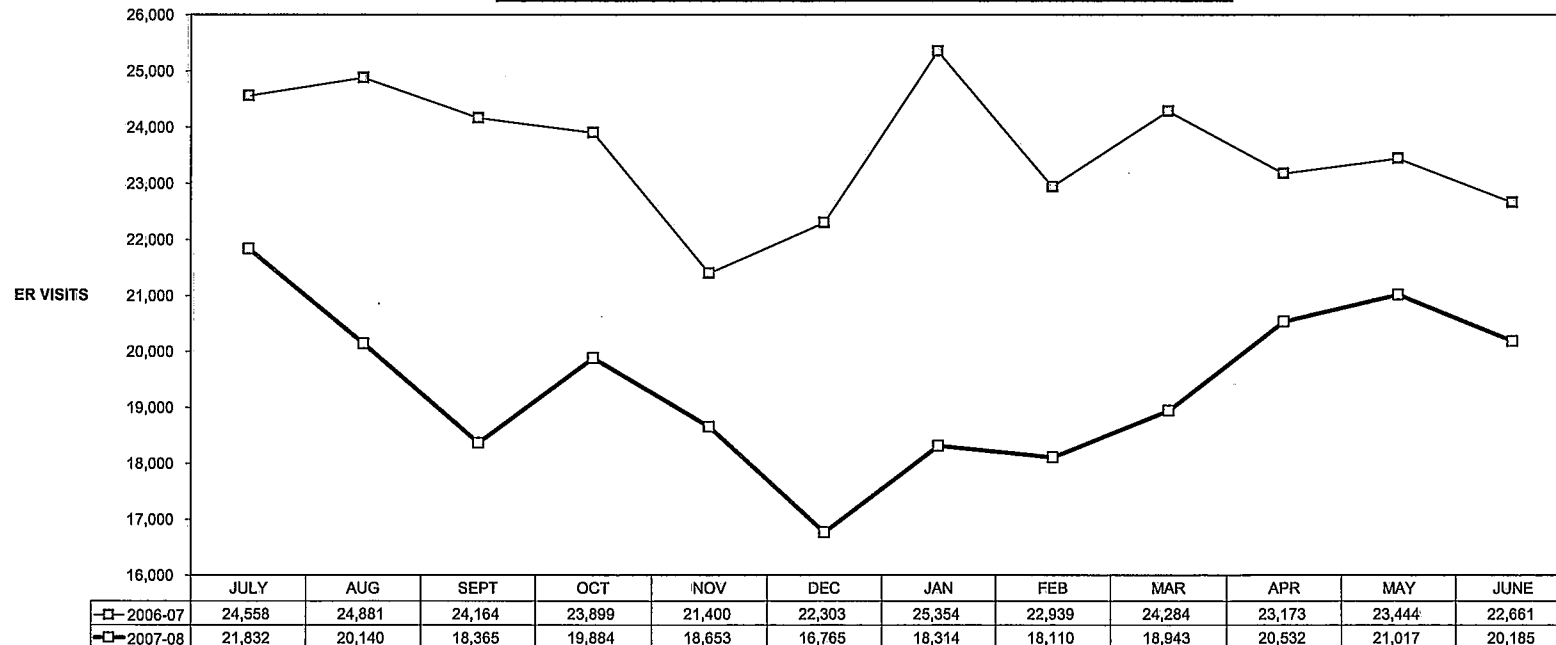
ACTUAL												
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual
10,802	11,151	10,543	11,388	10,609	8,695	9,658	9,537	9,747	11,409	11,140	10,580	125,259
4,913	4,659	4,539	5,041	4,702	4,822	5,271	5,279	5,785	5,814	6,338	6,108	63,271
2,685	901	1	0	0	0	0	0	0	0	0	0	3,587
←	NA											→0
3,432	3,429	3,282	3,455	3,342	3,248	3,385	3,294	3,411	3,309	3,539	3,497	40,623
21,832	20,140	18,365	19,884	18,653	16,765	18,314	18,110	18,943	20,532	21,017	20,185	232,740

(2) Visits for July 2007 through November 2007 have been updated from the last report to reflect more accurate data.

(3) FY 2006-07 data includes 13,614 urgent care visits (May 2008 Report reflects correction for urgent care visits). For FY 2007-08 urgent care visits are included with ambulatory care visits.

(4) For MLK, ED visits are for the period July 1, 2007 through August 10, 2007.

## MONTHLY HOSPITAL-BASED OUTPATIENT EMERGENCY DEPARTMENT VISITS REPORT



ATTACHMENT II-B

# HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2006-07 AND 2007-08

### FISCAL YEAR 2006-07 <sup>(1)</sup>

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK <sup>(2)</sup>  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												YTD
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	Actual
46,699	53,477	47,430	49,245	47,287	43,321	50,510	45,725	50,789	49,469	50,042	46,507	580,501
22,372	26,798	23,063	24,974	23,342	22,460	24,760	22,676	25,363	24,072	25,558	24,003	289,441
12,244	14,592	12,997	13,369	11,891	9,579	10,973	10,020	11,280	10,694	10,773	9,792	138,204
4,336	5,422	4,816	5,324	4,604	4,319	5,006	4,525	5,418	5,074	5,204	4,912	58,960
15,614	17,695	16,309	17,322	15,096	15,714	17,151	15,742	17,677	16,978	17,298	18,125	200,721
101,265	117,984	104,615	110,234	102,220	95,393	108,400	98,688	110,527	106,287	108,875	103,339	1,267,827

(1) Per facility's verified workload report.

### FISCAL YEAR 2007-08

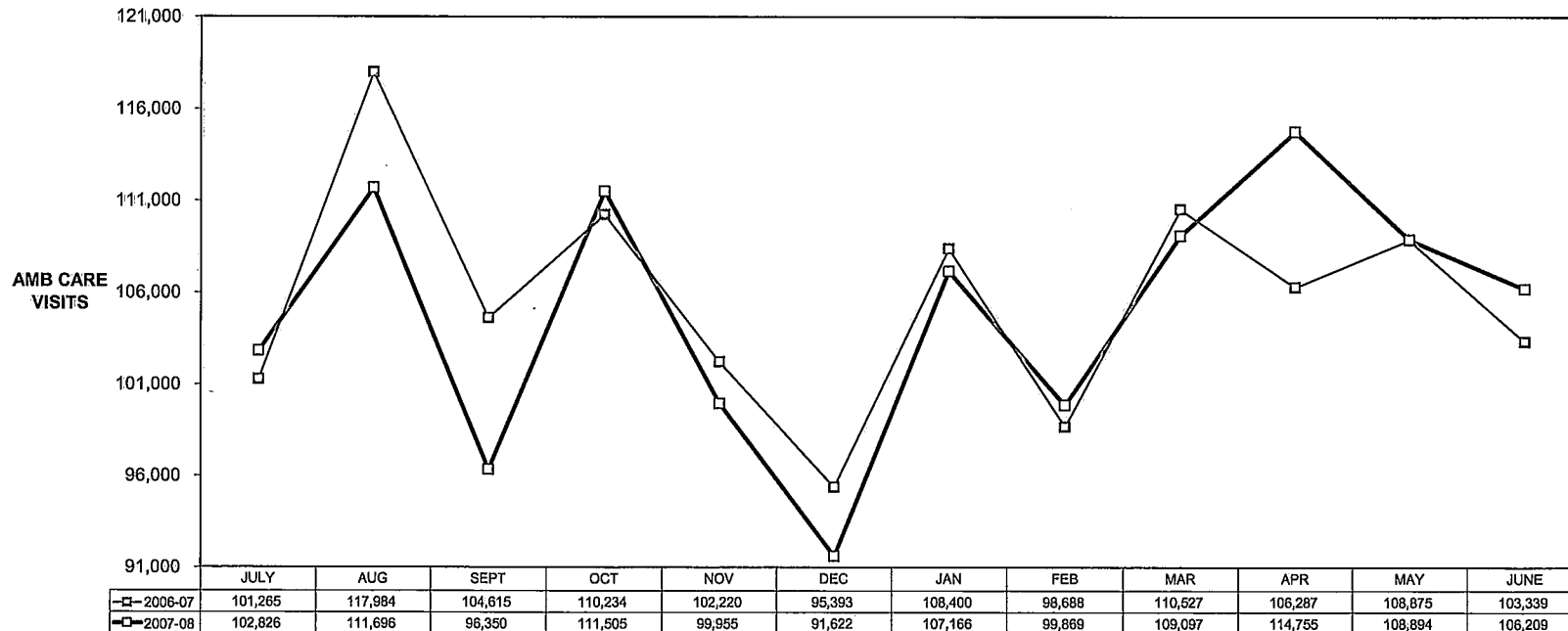
LAC+USC Medical Center  
H/UCLA Medical Center  
MLK <sup>(2)(3)</sup>  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												YTD
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	Actual
47,660	51,794	45,103	50,862	45,818	40,408	47,758	43,755	48,770	51,358	48,380	47,468	569,134
24,391	26,821	22,856	26,974	23,654	22,080	25,076	23,671	24,711	26,086	25,195	24,002	295,517
8,615	8,906	8,153	9,906	9,733	9,449	11,674	11,244	11,974	13,031	11,896	11,929	126,510
5,080	5,796	4,744	5,605	4,791	4,507	5,421	5,535	5,928	6,118	5,837	5,841	65,203
17,080	18,379	15,494	18,158	15,959	15,178	17,237	15,664	17,714	18,162	17,586	16,969	203,580
102,826	111,696	96,350	111,505	99,955	91,622	107,166	99,869	109,097	114,755	108,894	106,209	1,259,944

(2) FY 2006-07 data excludes 13,614 urgent care visits (May 2008 Report reflects correction for urgent care visits), which were included with Emergency Department visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.

(3) MLK 2007-08 Ambulatory Care workload is based on the latest June 2008 report to reflect real-time data as reported by Affinity Patient Volume by Clinic (PVC) as of July 8, 2008.

## MONTHLY HOSPITAL-BASED OUTPATIENT AMBULATORY CARE VISITS REPORT



ATTACHMENT II-C